

LOS ANGELES UNIFIED SCHOOL DISTRICT POLICY BULLETIN

TITLE: Staffing Recommendations for Certificated

and Clerical Personnel at Middle Schools

NUMBER: BUL-5978.0

ISSUER: Tony Atienza, Director

Budget Services & Financial Planning

Division

DATE: July 1, 2013

ROUTING

ESC Instructional Area Superintendents

ESC Administrator of Operations

ESC Operations Coordinators

School Administrators

School Administrative Assistants

Central Office Administrators and Staff

POLICY:

District policy pertaining to the recommendation of staffing for most Certificated and Clerical personnel at middle schools is based on the attached recommended staffing tables taking into account student enrollment and other school characteristics.

Special education teachers are assigned to middle schools based on the numbers of students with special needs and their specific disabilities. Refer to REF-1252.4, "Allocation of School Personnel to Support Students with Disabilities" dated June 1, 2009 for applicable program norms.

Magnet schools and centers have their own norm tables. Refer to BUL-5981.0, "Norms to Allocate Certificated Personnel to Magnet Schools and Centers" dated July 1, 2013 for applicable magnet schools and centers certificated norm tables.

MAJOR CHANGES:

This Bulletin replaces BUL-1123.7, "Norms to Allocate Certificated personnel to Middle Schools", dated July 27, 2012 and BUL-4728.2, "Staffing Recommendations for Clerical Personnel to Middle Schools", dated July 1, 2012. The changes starting 2013-14 school year are as follows:

- To improve the District's budgeting process for schools, most General Fund programs (i.e. Administrators, Teachers, Counselors, Psychologists, Nurses, Clerical, Custodians, and Financial Managers) will be allocated to one (1) program code, 13027, "General Fund School Program".
 - Schools will receive budgets based on recommended staffing ratios.
 Schools will have the ability to change the budget to align to its unique needs. Please refer to the "General Fund School Program Manual" for flexibility guidelines, which is available on School Fiscal Services

LOS ANGELES UNIFIED SCHOOL DISTRICT POLICY BULLETIN

Division website (http://sfs.lausd.net/).

- For the 2013-14 school year, initial staff suggestions are based on preliminary E-CAST enrollment projections. Each school's projected expenditures will be updated to reflect staffing ratios and resources based on Norm Day enrollment counts. Budget Services will open positions and allocate additional resources for schools gaining resources. For schools losing resources, Budget Services will close positions and reduce resources accordingly.
- The enrollment factor has been eliminated in the 2013-14 school year.
- The teacher staffing ratios for middle schools will be the same as those in place for the 2012-13 school year. The following table summarizes the class size staffing ratios for the 2013-14 school year:

			2013-14
			Class Size
			Staffing
Type of School	Type of Classes	Grade (s)	Ratio
PHBAO	Academic	6	34.00
PHBAO	Academic	7-8	34.00
PHBAO	Academic	6-8	34.00
PHBAO	Non-academic	6	42.50
PHBAO	Non-academic	7-8	42.50
Desegregated/Receiver	Academic	6	39.50
Desegregated/Receiver	Academic	7-8	39.50
Desegregated/Receiver	Academic	6-8	39.50
Desegregated/Receiver	Non-academic	6	42.50
Desegregated/Receiver	Non-academic	7-8	42.50
District Norm/Affiliated Charter School	Academic	6	42.50
District Norm/Affiliated Charter School	Academic	7-8	42.50
District Norm/Affiliated Charter School	Academic	6-8	42.50
District Norm/Affiliated Charter School	Non-academic	6	42.50
District Norm/Affiliated Charter School	Non-academic	7-8	42.50

- The administrative personnel staffing ranges will be the same as those in place for the 2012-13 school year. The basis assignment for principals is E basis.
- The counselor staffing ranges will be the same as those in place for the 2012-13 school year.

Continuing for the 2013-14 fiscal year, funding for Targeted Instructional
Improvement Block Grants (TIIG) resources for Affiliated Charter Schools is
included in the Charter School Categorical Block Grant. Therefore, Affiliated
Charter Schools are not eligible for class size reduction funded by District TIIG
resources (PHBAO and or Desegregated / Receiver). Norm Charts for Affiliated
Charter Schools are displayed in Attachment C.

GUIDELINES: I. <u>Teachers</u>

- A. Teacher positions are allocated to middle schools using "norm tables" which are based on active enrollment. The number of positions assigned initially is based on the principal's confirmed estimated enrollment (E-CAST). The number of positions is adjusted after Norm Day based on the active enrollment as reported on the Secondary School Classification Report on the identified Norm Day for each school for the year. Schools will receive budgets based on recommended staffing ratios.
- B. The active enrollment reported in the Classification Report on designated Norm Day is used to norm schools (allocate staff to schools). Please refer to REF-1819.11, "Classification Reports Instructions and Schedules of Electronic Capture" for the procedures on Classification Report.
 - Each school's projected expenditures will be updated to reflect staffing ratios and resources based on Norm Day enrollment counts. For schools gaining resources, Budget Services will open positions and allocate additional resources. For schools losing resources, Budget Services will close positions and reduce resources.
- C. The enrollment to be used for each table is the actual active enrollment. Refer to BUL-4926 "Attendance Procedures for Elementary and Secondary Schools", dated February 22, 2010 for definition of active and inactive students.
- D. All schools are expected to be no more than one norm teaching position over their norm allocation on the Friday preceding Norm Day. All schools are expected to be <u>on norm</u> by the scheduled Norm Day. Excess teachers will be promptly reassigned. In unusual circumstances, the Superintendent or designee may allow a school to keep more teachers than the number justified by the norm tables.
- E. Schools identified as Predominantly Hispanic, Black, Asian or Other Non-Anglo Students (PHBAO) use Attachment A to determine teacher allocations.
- F. Schools identified as Desegregated/Receiver use Attachment B to determine

teacher allocations.

G. Affiliated Charter Schools use Attachment C to determine teacher allocations. Continuing for the 2013-14 fiscal year, funding for Targeted Instructional Improvement Block Grant (TIIG) is included in the Charter School Categorical Block Grant. Affiliated Charter Schools are not eligible for class size reduction positions funded by District TIIG resources.

PHBAO Affiliated Charter Schools

The number of norm teachers at PHBAO Affiliated Charter Schools that shall be funded by Charter School Categorical Block Grant is calculated as follows:

- I. Determine the number of teacher positions based on enrollment, from Attachment A, Table 1P.
- II. Determine the number of teacher positions based on enrollment, from Attachment C, Table 1A.
- III. Subtract the number of teacher positions in Step II from Step I to determine the number of TIIG funded positions.

PHBAO Affiliated Charter schools shall use its Charter School Categorical Block Grant to fund the number of positions from Step III above.

Desegregated/Receiver Affiliated Charter Schools

The number of norm teachers at Desegregated/Receiver Affiliated Charter Schools that shall be funded by Charter School Categorical Block Grant is calculated as follows:

- I. Determine the number of teacher positions based on enrollment, from Attachment B, Table 1D.
- II. Determine the number of teacher positions based on enrollment, from Attachment C, Table 1A.
- III. Subtract the number of teacher positions in Step II from Step I to determine the number of TIIG funded positions.

Desegregated/Receiver Affiliated Charter schools shall use its Charter School Categorical Block Grant to fund the number of positions from Step III above.

H. Basic Class Size Norms - Tables 1P (for PHBAO Schools), 1D (for Desegregated/Receiver Schools), and 1A (for Affiliated Charter Schools) The District's norm tables assume that every student takes four academic classes and two non-academic classes. The District's class size norms for academic and non-academic classes vary by type of school, as follows:

	Academic	All
	Classes	Other
Norm Category	Gr. 6-8	Classes
Basic District Norms (also used by Affiliated		
Charter Schools)	42.50	42.50
Table 1P: Norms for PHBAO Schools		
(Predominantly Hispanic, Black, Asian or Other		
Non-Anglo Students)	34.00	42.50
Table 1D: Desegregated/Receiver Schools	39.50	42.50

Tables 1P, 1D and 1A are used to implement these class size policies. The enrollment to be used in these tables is the active enrollment in grades 6-8. Table 1A is based on Basic District Norms.

I. Class Size Norms for Middle School and Magnet Centers

	Academic	
	Classes	All Other
Norm Category	Gr. 6-8	Classes
Magnet Centers (PHBAO)	34.00	34.00
Magnet Centers (Desegregated/Receiver)	36.50	36.50

Teacher allocation tables for all magnet schools and centers are provided in Budget Services and Financial Planning Division, BUL-5981.0, "Staffing Recommendations for Certificated and Clerical Personnel at Magnet Schools and Centers".

J. Double Block English Courses at 28:1 (Tables 2P, 2D, and 1A2)

LAUSD has authorized reduction of class size to 28:1 for the Accelerating Academic Literacy (AAL) - Intensive Reading Intervention courses in Grades 6, 7 and 8.

Refer to MEM-5737.1, "Placement Guidelines for Strategic and Intensive Literary Language Arts Intervention Programs in Grades 6-10" for criteria to use for identification of students eligible to participate in AAL courses. Additional information is also provided in MEM-6031 "Secondary Accelerated Academic Literacy (Tier 3) Funding Guidelines".

Table 2P provides the necessary extra resources to reduce class size from 42.5:1 to 28:1 for one period and from 34:1 to 28:1 for an additional period for PHBAO schools. Table 2D provides the necessary extra resources to reduce class size from 42.5:1 to 28:1 for one period and from 39.5:1 to 28:1 for an additional period for Desegregated/Receiver schools. Table 1A2 provides the necessary extra resources to reduce class size from 42.5:1 to 28:1 for two periods a day for Affiliated Charter schools. Enrollment used shall be the combined total of 6th, 7th, and 8th graders in the course, including magnet centers as of Norm Day.

Schools are expected to use the resources generated from Tables 2P, 2D and 1A2 to reduce class size for 6th, 7th, and 8th graders in AAL courses, and not for any other purpose. It is the responsibility of the principal to monitor enrollment in each class to ensure compliance with District requirements.

K. Conversion of Norm-Generated Auxiliary Periods

The school is given the flexibility to pursue the conversion of norm-generated auxiliary periods to teaching positions in order to meet the need of their students. For this purpose, the school is required to combine 5 norm auxiliary periods to establish a full-time teaching position. The school is also given the flexibility to convert a full-time norm position into 6 auxiliary periods.

L. Schools wishing to reduce class size further are encouraged to purchase additional teachers using categorical funds. The District may also assign additional teachers to selected schools on a year-to-year basis.

III. Administrative Personnel

Administrative personnel are allocated based on total school active enrollment, including special day program (SDP) and magnet center enrollment. (See BUL-4926 "Attendance Procedures for Elementary and Secondary Schools" dated February 22, 2010 for the definition of active and inactive students).

It is recommend that middle schools use Table A to determine administrator staffing. The Generic Assistant Principal position(s) will be included in the discretionary portion of the "General Fund School Program". Refer to the "General Fund School Program Manual" for specific details.

Initial administrative staff suggestions are based on preliminary E-CAST enrollment



LOS ANGELES UNIFIED SCHOOL DISTRICT POLICY BULLETIN

projections. Each school's projected expenditures will be updated to reflect staffing ratios and resources under Norm Day enrollment counts. Budget Services will open positions and allocate additional resources for schools gaining resources. For schools losing resources, Budget Services will close positions and reduce resources. The work basis assignment for Principals will be E basis.

The work basis assignment for Generic Assistant Principals and Assistant Principal, Secondary Counseling Services will be B basis.

TABLE A – MIDDLE SCHOOL ADMINISTRATIVE STAFFING

		Asst Prin.	Assistant
		Sec.	Principal,
		Counseling	Secondary
Enrollment	Principal*	Services**	(Generic)***
1 to 799	1.0	0	0
800 to 1,354	1.0	1.0	0
1,355 to 1,749	1.0	1.0	1.0
1,750 to 2,088	1.0	1.0	2.0
2,089 to 4,233	1.0	1.0	3.0
4,234 and above	1.0	1.0	4.0

^{*}Non-Discretionary resource

- Span School Administrative Calculation
 - Span school administrative norm is based on the following (weighted average):
 - 1. Determine the percentage enrollment by grade level grouping K-5 and 6-12 to total enrollment.
 - 2. Determine number of administrative norm positions from the individual norm tables based on 100% of enrollment as if site is an elementary school and again based on 100% of enrollment as if site is

^{**} Non-Discretionary resource: Secondary school with 800 or more students must have either an Assistant Principal, Secondary Counseling Services or equivalent. Other than this requirement, schools have the option to convert Assistant Principal positions subject to approval of the Education Service Center (ESC) Administrator of Operations.

^{***}Discretionary resource

a secondary school.

- 3. Multiply the percentage enrollment by grade level grouping from #1 above times the number of positions that result from the individual norm tables from #2 above.
- 4. Sum the result and round to the nearest full FTE (e.g. 2.49 FTE is rounded to 2.0 FTE; 2.50 FTE is rounded to 3.0 FTE).

IV. Counselors

Each school receives the number of counselor positions using the suggested staffing tables which are based on active enrollment, including magnet center and special day program (SDP) students. (See BUL-4926 "Attendance Procedures for Elementary and Secondary Schools" dated February 22, 2010 for the definition of active and inactive students).

Initial counselor staff suggestions are based on preliminary E-CAST enrollment projections. Each school's projected expenditures will be updated to reflect staffing ratios and resources under Norm Day enrollment counts. Budget Services will open positions and allocate additional resources for schools gaining resources. For schools losing resources, Budget Services will close positions and reduce resources.

PHBAO Middle Schools

It is recommended that PHBAO middle schools use Table B and their total school-wide enrollment, including special day program (SDP) and magnet center enrollment, to determine the suggested number of counseling positions.

Table B: Counseling Norm for PHBAO Middle Schools

Enrollment	Enrollment	Counseling Positions
From	To	
1	395	0.5
396	790	1.0
791	1,580	2.0
1,581	2,370	3.0
2,371	3,160	4.0
3,161	3,950	5.0
3,951	4,740	6.0

Desegregated/Receiver Middle Schools

It is recommended that Desegregated/Receiver middle schools use Table C and their total school-wide enrollment, including special day program (SDP) and magnet center enrollment, to determine the suggested number of counseling positions.

Table C: Counseling Norm for Desegregated/Receiver Middle Schools

Enrollment	Enrollment	Counseling Positions
From	То	
1	445	0.5
446	890	1.0
891	1,780	2.0
1,781	2,670	3.0
2,671	3,560	4.0
3,561	4,450	5.0
4,451	5,340	6.0

• Span School Counselor Calculation

- o Span school counselor norm is based on the following (weighted average):
 - 1. Determine the percentage enrollment by grade level grouping 6-8 and 9-12 to total enrollment.
 - 2. Determine number of counselor norm positions from the individual norm tables based on 100% of enrollment as if site is middle school and again based on 100% of enrollment as if site is a senior high school.
 - 3. Multiply the percentage enrollment by grade level grouping from #1 above times the number of positions that result from the individual norm tables from #2 above.
 - 4. Sum the result and round to the nearest full FTE (e.g. 2.49 FTE is rounded to 2.0 FTE; 2.50 FTE is rounded to 3.0 FTE).

V. Recommended Clerical Staffing

A. Enrollment

Each school receives the number of clerical positions using the suggested staffing tables which are based on active enrollment, including magnet center and special day program (SDP) students. (See BUL-4926 "Attendance Procedures for Elementary and Secondary Schools" dated February 22, 2010 for the definition of active and inactive students).

Initial clerical staff suggestions are based on preliminary E-CAST enrollment projections. Each school's projected expenditures will be updated to reflect staffing ratios and resources under Norm Day enrollment counts. Budget Services will open positions and allocate additional resources for schools gaining resources. For schools losing resources, Budget Services will close positions and reduce resources.

B. Maintenance of Effort Activities to Implement the Modified Consent Decree

In compliance with the District's Maintenance of Effort Activities to implement the Modified Consent Decree, the District will ensure that schools continue to receive dedicated clerical support resources to meet special education, Section 504, Hughes Bill and Modified Consent Decree compliance and operational needs.

Within the suggested staffing tables provided to each LAUSD school, beginning in 2009-2010 fiscal year, the following support must be allocated to meet special education compliance and operational needs:

- .5 Full Time Equivalent (FTE) for (a) elementary schools with enrollment below 500; (b) middle schools with enrollment below 1000; and (c) senior high schools with enrollment below 1700
- 1 FTE for (a) elementary schools with enrollment of 500 and above; (b) middle schools with enrollment of 1000 and above; and (c) senior high schools with enrollment of 1700 and above

C. Adjustment Under/Over Staffing

Budget Services will compare the actual clerical staff at the school with the suggested positions based on Norm Day classification reports. Budget Services will notify the Principal and Education Service Center Administrator of Operations of any over/under staffing. The school site will have flexibility to

determine how to modify staffing to align with actual enrollment.

Budget Services will notify Workforce Management, Classified Employment Services of any changes.

Workforce Management, Classified Employment Services will make the necessary transfers of clerical personnel in order to bring each school into compliance.

D. Middle School Suggested Staffing Table

Clerical personnel will be assigned based on the following suggested staffing Table D. For norm enrollment purposes, special day program classes (SDP) and magnet center enrollment are to be included.

Sites do not have flexibility over Modified Consent Decree Clerical Support.

Schools will receive budgets based on recommended staffing ratios. Schools will have the ability to change the budget to align to its unique needs. Please refer to the "General Fund School Program Manual" for flexibility guidelines.

Table D: Recommended Clerical Staffing

			Modified		
		School	Consent	Additional	Total
Enrollment	Enrollment	Admin.	Decree	Clerical	Clerical
From	To	Asst.	Support	Support	Staff
1	550	1.0	0.5	-	1.5
551	700	1.0	0.5	0.5	2.0
701	1,200	1.0	1.0	1.0	3.0
1,201	1,700	1.0	1.0	2.0	4.0
1,701	2,200	1.0	1.0	3.0	5.0
2,201	2,700	1.0	1.0	4.0	6.0
2,701	3,200	1.0	1.0	5.0	7.0
3,201	3,700	1.0	1.0	6.0	8.0
3,701	4,200	1.0	1.0	7.0	9.0
4,201	4,700	1.0	1.0	8.0	10.0
4,701	5,200	1.0	1.0	9.0	11.0
5,201	and above	1.0	1.0	10.0	12.0

E. Staffing Pattern

The typical staffing pattern at middle school is as follows:

- 1 School Administrative Assistant (Job ID 24102500)
- 2 Senior Office Technicians (Job ID 24102838) Office Technician(s) (Job ID 24102828) – all other positions

The work basis assignment for all clerical positions is B basis

F. Span School Clerical Calculation

- 1. Determine the percentage enrollment by grade level grouping K-5 and 6-12 to total enrollment.
- 2. Determine number of clerical positions from the individual clerical staffing tables based on 100% of enrollment as if site is an elementary school and again based on 100% of enrollment, as if site is a secondary school.
- 3. Multiply the percentage enrollment by grade level grouping from #1 above times the number of positions that result from the individual clerical staffing tables from #2 above.
- 4. Sum the result. If the result is greater than 1.5, round to the nearest full FTE (e.g. 2.49 FTE is rounded to 2.0; 2.50 FTE is rounded to 3.0 FTE). If the result is less than or equal to 1.50 FTE, the site will be allocated 1.5 FTE clerical staff.

AUTHORITY: This is District policy.

RELATED REF- 1074.13 – Norm Dates and Submission of Classification and Statistical Reports – **RESOURCES:** School Year 2013-14

REF-1819.11 - Classification reports - Instructions and Schedules of Electronic Capture

BUL-4296 – Attendance Procedures for Elementary and Secondary Schools

BUL-5981.0 – Staffing Recommendations for Certificated and Clerical Personnel at Magnet Schools and Centers

MEM-5737.1 – Placement Guidelines for Strategic and Intensive Literacy Language Arts Intervention Programs in Grades 6-10

MEM-6031 – Secondary Accelerated Academic Literacy (Tier 3) Funding Guidelines

ASSISTANCE: For assistance in the implementation of this bulletin, please contact your Certificated Personnel Specialist.

For assistance in the implementation of the bulletin related to clerical positions, please contact Workforce Management, Classified Employment Services.

For assistance with other questions, please contact Budget Services and Financial Planning Division at (213) 241-2100.

ATTACHMENT A - Teacher Norm Tables for PHBAO Middle Schools

TABLE 1P: PHBAO Middle Schools

This table provides for an overall teacher ratio of 30.36. This overall ratio is based on an average class size of 34.0 at PHBAO middle schools in four (4) academic classes and 42.50 in two (2) non-academic periods with a maximum average class size of 36.43.

A	CTI	VE	NUMBER	AC	CTIV	/E	NUMBER
		MENT	OF	ENRO			OF
FROM		ТО	TEACHERS	FROM		TO	TEACHERS
1 TROW		30	1	1.124		1.153	38
31	-	60	2	1,124	-	1.183	39
61	-	91	3	1.184	t	1.214	40
92	_	121	4	1.215	+-	1.244	41
122	_	151	5	1.245	tĒ	1.275	42
152	_	182	6	1.276	†=	1.305	43
183	_	212	7	1.306	† <u>-</u>	1.335	44
213	_	242	8	1,336	† <u>-</u>	1,366	45
243	_	273	9	1.367	-	1.396	46
274	_	303	10	1.397	_	1.426	47
304	_	333	11	1.427	_	1.457	48
334	_	364	12	1.458	_	1.487	49
365	_	394	13	1.488	_	1.517	50
395	-	425	14	1.518	_	1.548	51
426	-	455	15	1.549	-	1.578	52
456	-	485	16	1.579	-	1,608	53
486	-	516	17	1,609	-	1.639	54
517	-	546	18	1,640	-	1,669	55
547	-	576	19	1,670	-	1,700	56
577	-	607	20	1,701	-	1,730	57
608	-	637	21	1,731	_	1,760	58
638	-	667	22	1,761	-	1,791	59
668	-	698	23	1,792	_	1,821	60
699	_	728	24	1,822	_	1,851	61
729	-	758	25	1,852	-	1,882	62
759	-	789	26	1,883	-	1,912	63
790	-	819	27	1,913	-	1,942	64
820	-	850	28	1,943	-	1,973	65
851	-	880	29	1,974	-	2,003	66
881	-	910	30	2,004	-	2,033	67
911	-	941	31	2,034	-	2,064	68
942	-	971	32	2,065	-	2,094	69
972	_	1,001	33	2,095	-	2,125	70
1,002	-	1,032	34	2,126	-	2,155	71
1.033	-	1,062	35	2,156	-	2,185	72
1.063	_	1,092	36	2,186	<u> </u>	2,216	73
1.093	-	1,123	37	2,217	-	2,246	74

ATTACHMENT A – Teacher Norm Tables for PHBAO Middle Schools

TABLE 1P: PHBAO Middle Schools (Continued)

A	CTI	VE	NUMBER	ACTIVE		/E	NUMBER
ENRO	DLL	MENT	OF	ENRO	LLN	MENT	OF
FROM		TO	TEACHERS	FROM		TO	TEACHERS
2.247	_	2,276	75	3.249	_	3.278	108
2.277	_	2,307	76	3.279	_	3,308	109
2,308	-	2,337	77	3,309	-	3,339	110
2.338	-	2,367	78	3,340	-	3,369	111
2,368	_	2,398	79	3,370	_	3,400	112
2,399	-	2,428	80	3,401	-	3,430	113
2,429	-	2,458	81	3,431	-	3,460	114
2,459	-	2,489	82	3,461	-	3,491	115
2,490	-	2,519	83	3,492	-	3,521	116
2,520	-	2,550	84	3,522	-	3,551	117
2,551	-	2,580	85	3,552	-	3,582	118
2,581	-	2,610	86	3,583	-	3,612	119
2,611	-	2,641	87	3,613	-	3,642	120
2,642	-	2,671	88	3,643	-	3,673	121
2,672	-	2,701	89	3,674	-	3,703	122
2,702	-	2,732	90	3,704	_	3,733	123
2,733	-	2,762	91	3,734	_	3,764	124
2,763	-	2,792	92	3,765	-	3,794	125
2,793	-	2,823	93	3,795	-	3,825	126
2,824	-	2,853	94	3,826	-	3,855	127
2,854	-	2,883	95	3,856	-	3,885	128
2,884	-	2,914	96	3,886	-	3,916	129
2,915	-	2,944	97	3,917	-	3,946	130
2,945	-	2,975	98	3,947	-	3,976	131
2,976	-	3,005	99	3,977	-	4,007	132
3,006	-	3,035	100	4,008	-	4,037	133
3,036	-	3,066	101	4,038	-	4,067	134
3,067	-	3,096	102	4,068	-	4,098	135
3,097	-	3,126	103	4,099	-	4,128	136
3,127	-	3,157	104	4,129	-	4,158	137
3,158	-	3,187	105	4,159	-	4,189	138
3,188	-	3,217	106	4,190	-	4,219	139
3,218	_	3,248	107	4,220		4,250	140

ATTACHMENT A - Teacher Norm Tables for PHBAO Middle Schools

<u>Table 2P: Two Periods of English at 28:1 for Selected Students At PHBAO</u> <u>Middle Schools</u>

This table provides for a class size reduction from student teacher ratio of 42.5:1 to 28:1 for one period and 34:1 to 28:1 for an additional period for Accelerating Academic Literacy double period courses at PHBAO middle schools in grades 6, 7 and 8.

ACTIVE EN	VR(DLLMENT	
FROM		TO	NUMBER OF TEACHERS
1	-	25	None
26	-	52	1 auxiliary period
53	-	104	2 auxiliary periods
105	-	156	3 auxiliary periods
157	-	208	4 auxiliary periods
209	-	260	1 position
261	-	312	1 position + 1 auxiliary period
313	-	364	1 position + 2 auxiliary periods
365	-	416	1 position + 3 auxiliary periods
417	-	468	1 position + 4 auxiliary periods
469	-	520	2 positions
521	-	572	2 positions + 1 auxiliary period
573	-	624	2 positions + 2 auxiliary periods
625	-	676	2 positions + 3 auxiliary periods
677	-	728	2 positions + 4 auxiliary periods
729	-	780	3 positions
781	-	832	3 positions + 1 auxiliary period
833	-	884	3 positions + 2 auxiliary periods
885	-	936	3 positions + 3 auxiliary periods
937	-	988	3 positions + 4 auxiliary periods
989	-	1,040	4 positions
1,041	-	1,092	4 positions + 1 auxiliary period
1,093	-	1,144	4 positions + 2 auxiliary periods
1,145	-	1,196	4 positions + 3 auxiliary periods
1,197	-	1,248	4 positions + 4 auxiliary periods
1,249	-	1,300	5 positions
1,301	-	1,352	5 positions + 1 auxiliary period
1,353	-	1,404	5 positions + 2 auxiliary periods
1,405	-	1,456	5 positions + 3 auxiliary periods

ATTACHMENT B – Teacher Norm Tables for Desegregated/Receiver Middle Schools

TABLE 1D: Desegregated/Receiver Middle Schools

This table provides for an overall teacher ratio of 33.71 at Desegregated / Receiver middle schools. This overall ratio is based on an average class size of 39.50 in four (4) academic periods and 42.50 in two (2) non-academic periods with a maximum average class size of 40.45.

AC	CTIV	VE	NUMBER	AC	CTIV	/E	NUMBER
ENRO	LLI	MENT	OF	ENRO	LLN	MENT	OF
FROM		TO	TEACHERS	FROM		TO	TEACHERS
1	_	33	1	1.248	_	1.280	38
34	_	67	2	1.281	_	1.314	39
68	-	101	3	1,315	-	1,348	40
102	-	134	4	1,349	-	1,382	41
135	-	168	5	1,383	-	1,415	42
169	-	202	6	1,416	-	1,449	43
203	-	235	7	1,450	-	1,483	44
236	-	269	8	1,484	-	1,516	45
270	-	303	9	1,517	-	1,550	46
304	-	337	10	1,551	-	1,584	47
338	-	370	11	1,585	-	1,618	48
371	-	404	12	1,619	-	1,651	49
405	-	438	13	1,652	-	1,685	50
439	-	471	14	1,686	-	1,719	51
472	-	505	15	1,720	-	1,752	52
506	-	539	16	1,753	-	1,786	53
540	-	573	17	1,787	-	1,820	54
574	-	606	18	1,821	-	1,854	55
607	-	640	19	1,855	-	1,887	56
641	-	674	20	1,888	-	1,921	57
675	-	707	21	1,922	-	1,955	58
708	-	741	22	1,956	-	1,988	59
742	-	775	23	1,989	-	2,022	60
776	-	809	24	2,023	-	2,056	61
810	-	842	25	2,057	-	2,090	62
843	-	876	26	2,091	-	2,123	63
877	-	910	27	2,124	-	2,157	64
911	-	943	28	2,158	-	2,191	65
944	-	977	29	2,192	-	2,224	66
978	-	1,011	30	2,225	-	2,258	67
1,012	-	1,045	31	2,259	-	2,292	68
1,046	-	1,078	32	2,293	-	2,325	69
1,079	-	1,112	33	2,326	-	2,359	70
1,113	-	1,146	34	2,360	-	2,393	71
1,147	-	1,179	35	2,394	-	2,427	72
1,180	-	1,213	36	2,428	-	2,460	73
1,214	_	1,247	37	2,461		2,494	74

ATTACHMENT B – Teacher Norm Tables for Desegregated/Receiver Middle Schools

TABLE 1D: Desegregated/Receiver Middle Schools (Continued)

A	ACTIVE		NUMBER	AC	CTIV	/E	NUMBER
ENRO	LLI	MENT	OF	ENRO			OF
FROM		TO	TEACHERS	FROM		TO	TEACHERS
2,495	_	2,528	75	3,607	_	3,640	108
2,529	_	2,561	76	3,641	_	3,674	109
2,562	_	2,595	77	3,675	_	3,708	110
2,596	-	2,629	78	3,709	-	3.741	111
2,630	-	2,663	79	3,742	-	3,775	112
2,664	-	2,696	80	3,776	-	3,809	113
2,697	-	2,730	81	3,810	-	3,842	114
2,731	-	2,764	82	3,843	_	3,876	115
2,765	-	2,797	83	3,877	-	3,910	116
2,798	-	2,831	84	3,911	-	3,944	117
2,832	-	2,865	85	3,945	-	3,977	118
2,866	-	2,899	86	3,978	-	4,011	119
2,900	-	2,932	87	4,012	-	4,045	120
2,933	-	2,966	88	4,046	-	4.078	121
2,967	-	3,000	89	4,079	-	4,112	122
3,001	-	3,033	90	4,113	-	4,146	123
3,034	-	3,067	91	4,147	-	4,180	124
3,068	-	3,101	92	4,181	-	4,213	125
3,102	-	3,135	93	4,214	-	4,247	126
3,136	-	3,168	94	4,248	-	4,281	127
3,169	-	3,202	95	4,282	-	4,314	128
3,203	-	3,236	96	4,315	-	4,348	129
3,237	-	3,269	97	4,349	-	4,382	130
3,270	-	3,303	98	4,383	-	4,415	131
3,304	-	3,337	99	4,416	-	4,449	132
3,338	-	3,370	100	4,450	-	4,483	133
3,371	-	3,404	101	4,484	-	4,517	134
3,405	-	3,438	102	4,518	_	4,550	135
3,439	-	3,472	103	4,551	_	4,584	136
3,473	-	3,505	104	4,585	_	4.618	137
3,506	-	3,539	105	4,619	_	4.651	138
3,540	-	3,573	106	4,652	_	4,685	139
3,574	-	3,606	107	4,686	-	4,719	140

ATTACHMENT B – Teacher Norm Tables for Desegregated/Receiver Middle Schools

<u>Table 2D: Two Periods of English at 28:1 for Selected Students At</u> <u>Desegregated / Receiver Middle Schools</u>

This table provides for a class size reduction from student teacher ratio of 42.5:1 to 28:1 for one period and 39.5:1 to 28:1 for an additional period for Accelerating Academic Literacy double period courses at Desegregated / Receiver middle school in grades 6, 7 and 8.

ACTIVE EN	JR(OLLMENT	
FROM		TO	NUMBER OF TEACHERS
1	-	25	None
26	ı	44	1 auxiliary period
45	ı	88	2 auxiliary periods
89	ı	132	3 auxiliary periods
133	-	176	4 auxiliary periods
177	-	220	1 position
221	-	264	1 position + 1 auxiliary period
265	-	308	1 position + 2 auxiliary periods
309	-	352	1 position + 3 auxiliary periods
353	-	396	1 position + 4 auxiliary periods
397	-	440	2 positions
441	-	484	2 positions + 1 auxiliary period
485	-	528	2 positions + 2 auxiliary periods
529	-	572	2 positions + 3 auxiliary periods
573	-	616	2 positions + 4 auxiliary periods
617	-	660	3 positions
661	-	704	3 positions + 1 auxiliary period
705	-	748	3 positions + 2 auxiliary periods
749	-	792	3 positions + 3 auxiliary periods
793	-	836	3 positions + 4 auxiliary periods
837	-	880	4 positions
881	-	924	4 positions + 1 auxiliary period
925	-	968	4 positions + 2 auxiliary periods
969	-	1,012	4 positions + 3 auxiliary periods
1,013	-	1,056	4 positions + 4 auxiliary periods
1,057	ı	1,100	5 positions
1,101	-	1,144	5 positions + 1 auxiliary period
1,145	-	1,188	5 positions + 2 auxiliary periods
1,189	-	1,232	5 positions + 3 auxiliary periods

ATTACHMENT C – Teacher Norm Tables for Affiliated Charter Middle Schools

TABLE 1A: District Norm - Affiliated Charter Middle Schools

This table provides for an overall teacher ratio of 42.50 (District Norm) at Affiliated Charter middle schools.

ACTIVE ENROLLMENT			NUMBER	ACTIVE ENROLLMENT			NUMBER
FROM		TO	OF	FROM		TO	OF
11101/1		10	TEACHERS	1101/1		10	TEACHERS
1	_	35	1	1.311	-	1.345	38
36	_	70	2	1.346	1-	1.381	39
71	_	106	3	1.382	_	1,416	40
107	_	141	4	1.417	T_	1.452	41
142	_	177	5	1.453	T_	1.487	42
178	-	212	6	1.488	-	1.522	43
213	-	247	7	1.523	_	1.558	44
248	-	283	8	1,559	-	1,593	45
284	-	318	9	1,594	-	1,629	46
319	-	354	10	1,630	-	1,664	47
355	-	389	11	1,665	-	1,700	48
390	-	425	12	1,701	-	1,735	49
426	-	460	13	1,736	-	1,770	50
461	-	495	14	1,771	-	1,806	51
496	-	531	15	1,807	-	1,841	52
532	-	566	16	1,842	-	1,877	53
567	-	602	17	1,878	_	1,912	54
603	-	637	18	1,913	_	1,947	55
638	-	672	19	1,948	_	1,983	56
673	-	708	20	1,984	-	2,018	57
709	-	743	21	2,019	-	2,054	58
744	-	779	22	2,055	-	2,089	59
780	-	814	23	2,090	-	2,125	60
815	-	850	24	2,126	-	2,160	61
851	-	885	25	2,161	-	2,195	62
886	-	920	26	2,196	-	2,231	63
921	-	956	27	2,232		2,266	64
957	-	991	28	2,267		2,302	65
992	-	1,027	29	2,303		2,337	66
1,028	-	1,062	30	2,338		2,372	67
1,063	-	1,097	31	2,373		2,408	68
1,098	-	1,133	32	2,409		2,443	69
1,134	-	1,168	33	2,444		2,479	70
1,169	-	1,204	34	2,480		2,514	71
1,205	-	1,239	35	2,515		2,550	72
1,240	-	1,275	36	2,551	<u> </u>	2,585	73
1,276	_	1,310	37	2,586	_	2,620	74

ATTACHMENT C – Teacher Norm Tables for Affiliated Charter Middle Schools

TABLE 1A: District Norm - Affiliated Charter Middle Schools (Continued)

ACTIVE ENROLLMENT			NUMBER	ACTIVE ENROLLMENT			NUMBER
FROM		TO	OF	FROM		TO	OF
1110111			TEACHERS	1101/1		10	TEACHERS
2,621	_	2,656	75	3,790		3.825	108
2,657	_	2,691	76	3,826		3,860	109
2,692	_	2,727	77	3,861		3,895	110
2,728	_	2.762	78	3.896		3,931	111
2,763	_	2,797	79	3,932	_	3,966	112
2.798	_	2,833	80	3.967	_	4,002	113
2.834	_	2,868	81	4.003	_	4.037	114
2,869	_	2,904	82	4.038	_	4,072	115
2.905	-	2,939	83	4.073	_	4.108	116
2.940	-	2.975	84	4.109	_	4.143	117
2,976	_	3,010	85	4.144	_	4.179	118
3.011	_	3.045	86	4.180	_	4.214	119
3.046	_	3.081	87	4.215	-	4.250	120
3,082	-	3.116	88	4.251	-	4.285	121
3,117	-	3,152	89	4,286	_	4,320	122
3,153	-	3,187	90	4,321	-	4,356	123
3,188	-	3,222	91	4,357	-	4,391	124
3,223	-	3,258	92	4,392	1	4,427	125
3,259	-	3,293	93	4,428	1	4,462	126
3,294	-	3,329	94	4,463	-	4,497	127
3,330	-	3,364	95	4,498	_	4,533	128
3,365	-	3,400	96	4,534	_	4,568	129
3,401	-	3,435	97	4,569	-	4,604	130
3,436	-	3,470	98	4,605	-	4,639	131
3,471	-	3,506	99	4,640	-	4,675	132
3,507	-	3,541	100	4,676	-	4,710	133
3,542	-	3,577	101	4,711	-	4,745	134
3,578	-	3,612	102	4,746	-	4,781	135
3,613	-	3,647	103	4,782	-	4,816	136
3,648	-	3,683	104	4,817	-	4,852	137
3,684	-	3,718	105	4,853	-	4,887	138
3,719	-	3,754	106	4,888	-	4,922	139
3,755	-	3,789	107	4,923	-	4,958	140

ATTACHMENT C – Teacher Norm Tables for Affiliated Charter Middle Schools

<u>Table 1A2: Two Periods of English at 28:1 for Selected Students At Affiliated</u> <u>Charter Middle Schools</u>

This table provides for a class size reduction from student teacher ratio of 42.5:1 to 28:1 for two periods for Accelerating Academic Literacy double period courses at Affiliated Charter middle schools in grades 6, 7 and 8.

ACTIVE ENROLLMENT		OLLMENT	
FROM		TO	NUMBER OF TEACHERS
1	-	25	None
26	-	41	1 auxiliary period
42	-	82	2 auxiliary periods
83	-	123	3 auxiliary periods
124	1	164	4 auxiliary periods
165	1	205	1 position
206	-	246	1 position + 1 auxiliary period
247	-	287	1 position + 2 auxiliary periods
288	-	328	1 position + 3 auxiliary periods
329	-	369	1 position + 4 auxiliary periods
370	-	410	2 positions
411	-	451	2 positions + 1 auxiliary period
452	-	492	2 positions + 2 auxiliary periods
493	-	533	2 positions + 3 auxiliary periods
534	-	574	2 positions + 4 auxiliary periods
575	-	615	3 positions
616	-	656	3 positions + 1 auxiliary period
657	-	697	3 positions + 2 auxiliary periods
698	-	738	3 positions + 3 auxiliary periods
739	-	779	3 positions + 4 auxiliary periods
780	-	820	4 positions
821	-	861	4 positions + 1 auxiliary period
862	-	902	4 positions + 2 auxiliary periods
903	-	943	4 positions + 3 auxiliary periods
944	-	984	4 positions + 4 auxiliary periods
985	-	1,025	5 positions
1,026	1	1,066	5 positions + 1 auxiliary period
1,067	-	1,107	5 positions + 2 auxiliary periods
1,108	-	1,148	5 positions + 3 auxiliary periods